

LIFELINES TO THE FUTURE

# PRESBYTERIAN- ST. LUKE'S HOSPITAL



# interim report

1955-1956

THE GREAT EXPRESSWAY SYSTEM

EAST-VEST

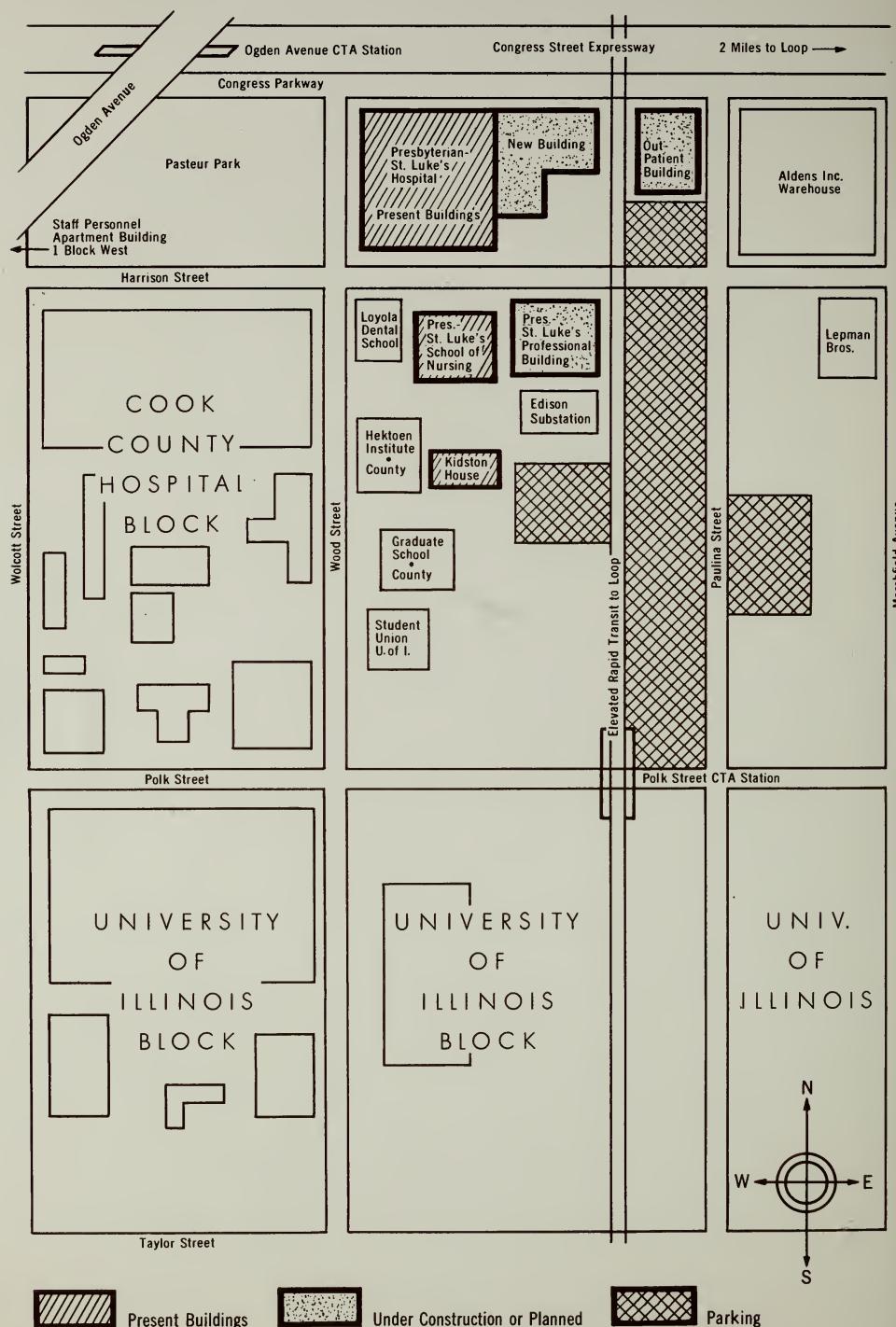
KINGERY

CALUMET



# PRESBYTERIAN-ST. LUKE'S HOSPITAL

INCLUDING RELATED PORTIONS OF THE WEST SIDE MEDICAL CENTER



# PRESBYTERIAN- ST. LUKE'S HOSPITAL

## interim report



### FOREWORD

PRIOR TO THE MERGING of the two hospitals, St. Luke's operated on a calendar-year and Presbyterian on a September 1-August 31 financial basis. Consequently, in order to give full impact to our first complete year as a combined institution, our initial consolidated annual report will not be issued until the fall of 1957.

This interim report is intended to bring our many friends up-to-date on the current status of our operations.

Thanks to the unselfish cooperation and hard work of our new Board of Trustees, our combined medical staffs and personnel and the two Woman's Boards, an excellent start has been made toward our ultimate goal—to give Chicago and the middle west as fine a service, teaching and research hospital as there is in the land. On the fund-raising front, too, progress has been extremely gratifying. As this report went to press, nearly \$3,500,000 of

the \$7,500,000 needed to launch our broad-gauge, \$18,500,000 development program had already been subscribed by individuals, corporations, foundations and members of the "inner family."

In Presbyterian-St. Luke's Hospital, we have merged the know-how of the distinguished staffs of two old and well-established institutions. Its combined endowment is probably four times that of any other Chicago hospital. Add to these factors the backing we have from two great Protestant churches, the support we enjoy of hundreds of the city's leading citizens, the work of our energetic Woman's Boards, our rewarding affiliation with the University of Illinois and our strategic location at the hub of the expressway systems entering Chicago's Loop, and you have a formula for success which cannot be denied.

RALPH A. BARD  
*Chairman, Board of Trustees*

## PRESIDENT'S REPORT



AFTER MANY MONTHS of painstaking investigation and meticulous study, the individual Boards of Presbyterian Hospital and St. Luke's Hospital voted to consolidate on April 25, 1956.

The importance of this date and decision in the medical history of Chicago is now taking shape at the West Side Medical Center. Each passing day brings closer the ultimate goal—to give the community a voluntary, teaching hospital of nationwide importance.

### Patient Prime Concern

The cornerstone is, of course, better patient care. This is assured for the following reasons, all an integral part of the patient's well-being :

(a) The quality of medical staff is at hand with the joined eminence of our two fine groups of doctors.

(b) The hospital facilities being created will be the most modern that science and industry can provide. This means that our outstanding staff will have an equally outstanding modern workshop.

(c) Close affiliation with the College of Medicine of the University of Illinois assures the opportunity for top-notch medical education of interns, residents, nurses and technicians.

(d) Important research will be made possible by the up-to-date laboratory facilities to be consolidated and centralized.

### Problems Are Many

Many problems are bound to arise. Some have already been overcome. Others will be solved before physical merger takes place in about two years.

During this period and thereafter we must constantly remember that hospitals are people. The patient is a person who comes to us to be cured. The doctors and nurses have dedicated their lives to effect that cure. Each person associated with or employed by a hospital is interested in people and, therefore, should be willing to do everything possible to comfort and encourage the patient. In any merger there are bound to be some conflicting opinions, but we feel confident that once the larger objective is understood, each of us will be willing to think and act to the ultimate benefit of all.

It is appropriate that I regretfully report the untimely passing of one of our most interested, energetic and generous trustees, Mr. Burton Hales. He always recognized the need to provide tender, sympathetic care and most modern

surroundings. His loss will be keenly felt though he leaves behind an inspiration to all his fellow trustees.

### Loop Office Established

Everyone reading this report should be apprised that the Presbyterian-St.Luke's Hospital Development Office is located at 208 S. La Salle St. This nerve center of the present phase of our program is the office of Mr. James M. Kittleman, our Director of Resources and Development. Obviously, via this office we solicit inquiries, suggestions and generous consideration for the funds necessary to complete our initial buildings.

Perhaps you have realized that we are developing a hard-hitting, dynamic organization. To be successful, personal feelings must be welded into the wonderful strength of the whole project. This takes time, but the end result will bring the complete cooperation needed to arrive at both our physical and financial goals.

### Must Set Sights High

So to each doctor, to each nurse and technician, to administration,

to each employee of this great institution, and to our many friends and former patients, I send two messages:

First, the sincere thanks of the entire Board of Trustees for all you have done during the past months and years.

Second, a request that you recognize and understand the magnitude of our objectives; that you no longer look back to the distinguished past; that you set your sights high and join all of us in creating a voluntary, teaching hospital of which we, Chicago and the entire midwest can be proud.

JOHN P. BENT  
*President*



*Left to Right : John P. Bent, Mrs. Charles H. Morse, Jr., President, St. Luke's Woman's Board, and Mrs. Charles Balfanz, President, Presbyterian Woman's Board, in School of Nursing, with superstructure of 13-story pavilion in background.*

## DIRECTOR'S REPORT



TWO EVENTS OF MAJOR IMPORTANCE occurred in the spring of 1956. Construction of the new pavilion began on March 21 and the merger of St. Luke's and Presbyterian Hospitals was accomplished on April 25.

The planning preceding these two events was exhaustive and required many hours of effort and deliberation on the part of the Trustees and the medical staffs of both hospitals. Many details regarding staff organization were worked out with the Dean of the University of Illinois College of Medicine.

### Final Step Taken

Finally, the Trustees of the two hospitals took the bold step of consolidation. Progress of the new organization since then has been living evidence of the importance of this action.

In the spring of 1955 the Board of Managers of Presbyterian Hospital had voted to erect a steel framework on the new building capable of carrying an additional six stories should this become desirable in the future. This proved to be a very wise decision, for after the merger it was relatively easy to plan for an enlarged pavilion to meet the requirements of the new hospital.

The architects stated that seven

floors could be added if desired and the new Board of Trustees decided to take advantage of this. The new pavilion will rise 13 floors and add 500 beds to the existing Presbyterian Hospital. Total beds slightly exceeding 900 will be ready for use in late 1958 or early 1959.

### Master Plan Developed

With the merger came an enlarged master plan which includes a professional building containing 100 hotel-type, self-service rooms in addition to doctors' offices. A nearby commercial building, to be acquired through the Medical Center Commission, will serve as the new outpatient building. It will also contain house officers' accommodations and storage space for supplies.

The School of Nursing will be expanded to a capacity of 350 students. A new residential apartment building for hospital personnel will be erected on land to be acquired along the Congress Street Expressway. Sufficient space will be included to provide adequate parking.

While these historic events were in the making, regular activities of the two hospitals were continued by their proficient personnel. Purchasing for both was centralized at Presbyterian Hospital early in the summer and accounting was combined at Presbyterian on Sep-

tember 1. Miss Edith Payne was appointed Director of Nursing for the combined hospitals in August, bringing both nursing services and schools of nursing under one head.

#### **Establish Combined Budget**

In August, a 1956-7 operating budget of \$11,391,037 for the combined hospitals was developed.

Physical changes effected in the year just closed were as follows:

Completion of the renovation at the personnel apartment house at 1940 Lincoln Avenue.

#### **PRESBYTERIAN HOSPITAL**

Complete renovation of the "Second Upper" floor in the Jones Building (32 beds).

Renovation of many areas in the Central Free Dispensary creating the following :

- (a) a new record room for outpatient records
- (b) laboratories in endocrinology and hematology
- (c) a new radioisotope laboratory
- (d) a new personnel health service
- (e) a new surgical clinic area

Conversion of F Corridor to intensive therapy for surgical patients (12 beds).

Renovation of the maternity floor providing a complete new nursing station and medication room; a new

utility room and laundry storage room; an additional lavatory room equipped with wash stands, a shower and toilets, and a sleeping and rest room for senior medical students.

A print shop which produces all the forms for both hospitals as well as all duplicating work.

Decorating and furnishing of medical records department. Establishment of a forms revision program which will result in a standardization of records.

Reorganization of central supply to render a much improved and more extensive service to nursing stations.

#### **ST. LUKE'S HOSPITAL**

Renovation has been kept at a minimum in keeping with the plan to discontinue use of these buildings in three years. General decorating has been continued at a high standard, however, to maintain the appearance and condition of the hospital.

A color television camera was installed in one of the operating rooms. This gift from the Woman's Board of St. Luke's will be moved to the new hospital when the physical merger occurs in the winter of 1958-59.

**KARL S. KLICKA, M.D.**  
*Director*

# DEVELOPMENT REPORT



PRESBYTERIAN-ST. LUKE'S HOSPITAL is on the threshold of an era of unprecedented expansion and progress.

Through the consolidation of two of Chicago's oldest and most distinguished hospitals and the launching of our \$18,500,000 development program, the foundation has been laid for the building of one of the nation's outstanding institutions of medical service, teaching and research.

Our course is now clearly charted. To achieve our objective, we have only to follow the broad plan adopted by the Board of Trustees after months of study and planning. In addition, of course, we must tell our story to the public, using all channels of communication at our command and enlist the financial and moral support of public-spirited individuals and corporations.

## Program Broad in Scope

The Presbyterian-St. Luke's Hospital Development Program is one of the most comprehensive and purposeful public service projects ever initiated in this area.

No hospital can stand still. Facilities for patient care, education and research must be constantly improved and extended to keep pace with medical advances.

Long before serious thought was given to a merger of Presbyterian and St. Luke's hospitals, the need

for sizable expansion and remodeling programs at each institution was apparent. When the two boards met and examined the evidence, it became clear that consolidation would not only bring very practical economic advantages, but offered other significant opportunities affecting the whole future of Chicago as well.

## Will Rank with Leaders

Now that the merger is a *fait accompli*, the road is clear to the creation of a great medical institution which will stand with the nation's top-ranking hospitals in quality of patient care, research and training of young doctors, technicians and nurses.

Our long-range plan is designed to go hand in hand with Chicago's growth and progress in commerce and industry and embraces the following projects :

13-Story Pavilion . . . . .	\$ 9,378,822
New Central Kitchen and Cafeteria . . . . .	983,000
Renovation of Present Buildings . . . . .	1,000,000
Addition to School of Nursing . . . . .	300,000
Purchase and Renovation of Buildings for Out-Patient Clinic . . . . .	700,000
Professional Building . . . . .	3,400,000
Apartments for Hospital Personnel . . . . .	2,300,000
Reserve for Contingencies . . . . .	438,178
	\$18,500,000

Available funds from Presbyterian and St. Luke's will supply approximately \$5,300,000 of the total program cost. The professional building and apartment building for hospital personnel, totaling some \$5,700,000, will be privately financed. The loan will be amortized through office and apartment rentals. The remaining \$7,500,000 is being sought through public subscriptions.



New hospital pavilion will be completely air-conditioned and sound-proofed.



Addition to School of Nursing will complete T-shape of attractive structure.

### Pavilion Air-Conditioned

The new 13-story pavilion, now under construction, will be completely air-conditioned and sound-proofed. It will boast the latest diagnostic and therapeutic equipment available. In patients' rooms, offices, examination rooms, lounges and corridors, thoughtful emphasis will be given to modern, harmonizing color schemes, ample light and distinctive furnishings. Remodeling of the existing Presbyterian structures is already well under way.

A beautiful chapel, on the first floor, will be open daily for meditation and prayer. Two hospital chaplains will hold services here each Sunday.

A lecture room, seating approximately 225 persons, will be an important training facility for young doctors and nurses. It will be equipped with a closed-circuit color television unit which will enable students to witness surgery performed elsewhere in the hospital.

### Modern Cafeteria Planned

A modern and attractive cafeteria will be a real convenience for patients, visitors and staff. It will be served by a stainless steel kitchen embodying the latest in food prepa-

ration, cooking and storage equipment.

There will be a gift shop just off the main lounge. Here visitors will be able to select appropriate gifts for patients. The shop will be operated by the Woman's Board and proceeds will go to the hospital.

With the physical consolidation of the two schools of nursing at the West Side Medical Center, expanded classroom facilities and living accommodations will be required. This will be accomplished by an addition to the existing Presbyterian School of Nursing. This well-equipped, pleasant building will be an important factor in attracting nursing candidates from all sections of the country.

### New Out-Patient Clinic

In keeping with their dedicated purpose, St. Luke's and Presbyterian hospitals have always been noted for the great amount of free medical care they give to Chicago's needy sick and injured. A commercial building just east of the new pavilion, to be bought and remodeled for conversion to an out-patient clinic, will implement the furtherance of this policy of serving the city's indigent, regardless of race or creed.



Out-patient clinic. Nearby commercial building will be purchased and completely remodeled for this purpose.

New professional building will include doctors' offices, hotel-type rooms for patients and relatives of critically ill.

The new professional building will contain doctors' offices as well as hotel-type rooms for patients undergoing examination and observation, and for relatives of the critically ill. The structure will save time for both patient and doctor. Because of its close proximity to the hospital and its laboratory facilities, doctors will be able to provide complete diagnostic service.

#### Apartments for Personnel

Another unusual feature of the program is the apartment building for hospital personnel. This structure, containing over 150 living units, will be built in the residential area of the medical center.

Down through the years both St. Luke's and Presbyterian have been deeply indebted to their ever-widening circle of friends—individual, foundation and corporative—whose financial aid has enabled them to carry on their vital service to the community. With the consolidation of these two hospitals into one top-ranking medical institution, the importance of such backing becomes even more significant.

Presbyterian-St. Luke's is now a major nonprofit corporation with a combined endowment which already outstrips that of many of the

nation's private colleges. It must continue to grow as the scope of our services expands.

#### Merger Aids Fund-Raising

From a fund-raising standpoint, the consolidation of the two hospitals is a distinct advantage. It is axiomatic that more dollars can be attracted to a single worthy cause. Executives of one of our largest supporting corporations recently told us that they would double the amount of their very substantial contribution to Presbyterian-St. Luke's because they felt the dollars so spent would buy more and better medical service for the community in the merged institution.

Today, because of the growing trend among corporations toward the creation of philanthropic foundations, much greater discernment is being shown in the selection of organizations to be supported. From this point forward we must be continuously alert to our relationship with a widening circle of the public to firmly establish the worthiness of our program and its long-range objectives.

JAMES M. KITTLEMAN  
*Director, Resources and  
Development*

PRESBYTERIAN-  
ST. LUKE'S  
HOSPITAL



How each  
dollar was  
spent in  
1956

Year ended  
August 31,  
1956

ADMINISTRATION



1.6¢

LAUNDRY AND  
HOUSEKEEPING



9.2¢

MAINTENANCE  
AND REPAIRS



7.7¢

DIETARY



11.3¢

X-RAY AND  
OTHER  
LABORATORIES'  
SERVICES



11.7¢

GENERAL  
SERVICES



11.0¢

MEDICAL  
SERVICES  
AND DRUGS



17.4¢

NURSING  
SERVICE AND  
EDUCATION



30.1¢

STATISTICS 1955/56

Total Admissions . . . . .	<u>28,050</u>	Autopsies—543; Percentage . . . . .	<u>72.30%</u>
Adults . . . . .	<u>25,026</u>	Operations Performed . . . . .	<u>23,211</u>
Infants . . . . .	<u>3,024</u>	X-ray Examinations and Treatments . . . . .	<u>83,384</u>
Total Days Care of Patients .	<u>272,360</u>	Electrocardiographs . . . . .	<u>13,615</u>
General Hospital . . . . .	<u>201,849</u>	Electroencephalographs . . . . .	<u>1,391</u>
Psychiatric . . . . .	<u>15,647</u>	Laboratory Examinations . . . . .	<u>573,271</u>
Pediatrics . . . . .	<u>19,531</u>	Physical Therapy Treatments . .	<u>43,797</u>
Maternity—Mothers . . . . .	<u>19,447</u>	B. M. R. . . . .	<u>3,723</u>
Maternity—Newborn . . . . .	<u>15,886</u>	Blood Transfusions . . . . .	<u>7,893</u>
Percentage of Occupancy (Excluding Newborn) . . . . .	<u>73.50%</u>		

CLINIC VISITS

	CENTRAL FREE DISPENSARY	MORTON CLINIC	TOTAL
Chicago Welfare Department . . . . .	<u>14,488</u>	<u>2,200</u>	<u>16,688</u>
Cook County Department of Welfare . . . . .	<u>13,600</u>	<u>5,340</u>	<u>18,940</u>
All Others . . . . .	<u>35,418</u>	<u>27,056</u>	<u>62,474</u>
Total Visits . . . . .	<u>63,506</u>	<u>34,596</u>	<u>98,102</u>
Patients Admitted to the Hospital . . . . .	<u>1,819</u>	<u>1,295</u>	<u>3,114</u>

# FINANCIAL STATEMENT

## PRESBYTERIAN-ST. LUKE'S HOSPITAL

Balance Sheet — August 31, 1956

### ASSETS

#### OPERATING FUND:

Cash and U. S. Government securities . . . . .	\$ 128,158
Accounts receivable, less reserve of \$241,510 for losses in collection . . . . .	959,127
Inventory (at cost) and prepaid expenses . . . . .	<u>384,944</u>
	\$ 1,472,229
Plant assets—	
Land and buildings (without reduction for accrued depreciation) at recorded value not in excess of cost . . . . .	\$10,228,967
Equipment, at cost, less reserve for depreciation of \$1,238,524 . . . . .	833,663
	<u>11,062,630</u>
	\$12,534,859

#### DEVELOPMENT FUND (note):

Construction in process . . . . .	\$ 1,117,348
Funds held for construction (including investments of \$1,056,751; market \$1,034,063) . . . . .	<u>1,677,320</u>
	2,794,668

#### ENDOWMENT AND OTHER FUNDS:

Cash . . . . .	\$ 396,372
Investments (including securities of \$14,640,990; market \$19,267,287) . . . . .	15,902,100
Due from Operating Fund (net) . . . . .	364,828
Other assets . . . . .	<u>65,742</u>
	16,729,042

NOTE: The hospital is currently engaged in a development program  
for the expansion of its plant facilities. Total commitments  
outstanding as of August 31, 1956, approximate \$8,000,000.

\$32,058,569

### Statement of Changes in Fund Balances for the Year Ended August 31, 1956

#### BALANCES AT AUGUST 31, 1955:

The Presbyterian Hospital of the City of Chicago . . . . .	
St. Luke's Hospital . . . . .	

#### ADDITIONS OR (DEDUCTIONS):

Net income for the year . . . . .	
Gifts, bequests and general and specific purpose research and educational grants . . . . .	
Gain or (loss) on disposition of investments . . . . .	
Income allocated to operating fund for research and education, free patient care and hospital operating expenses . . . . .	
Woman's Board funds used for hospital furnishings, equipment, etc. . . . .	
Research and educational (\$495,942) and development fund campaign expenditures not considered applicable to general hospital operations . . . . .	
Write-off of unpaid pledges not considered collectible . . . . .	
Appropriation of expendable funds for working capital purposes . . . . .	
Additions to plant assets, less depreciation provision of \$114,221 . . . . .	
Cost of St. Luke's Hospital equipment previously charged to current operating expenses, less accumulated depreciation thereon . . . . .	
Other transactions . . . . .	

#### BALANCES AT AUGUST 31, 1956

## LIABILITIES

### OPERATING FUND:

Accounts payable and accrued liabilities . . . . .	\$ 812,774
Due to Endowment and other funds (net) . . . . .	<u>364,828</u> \$ 1,177,602
Mortgage note, 4%, payable \$6,000 quarterly to July 1, 1960, and balance on October 1, 1960 . . . . .	786,000
Reserve for major repairs and nonrecurring expenditures . . . . .	214,411
Operating Fund balance—	
Working capital . . . . .	\$ 80,216
Equity in plant assets . . . . .	<u>10,276,630</u> <u>10,356,846</u> \$12,534,859

### DEVELOPMENT FUND (note):

Payment due contractor . . . . .	\$ 111,469
Development fund balance . . . . .	<u>2,683,199</u> 2,794,668

### ENDOWMENT AND OTHER FUNDS:

Advances from outside sources for specific research and educational grants . . . . .	\$ 85,377
<b>Fund balances—</b>	
Endowment funds . . . . .	\$11,679,873
Expendable funds . . . . .	3,361,714
Unexpended specific purpose funds . . . . .	1,226,036
<b>Woman's Board funds—</b>	
Presbyterian . . . . .	\$169,727
St. Luke's . . . . .	<u>206,315</u> 376,042 <u>16,643,665</u> <u>16,729,042</u> <u>\$32,058,569</u>

### O T H E R F U N D S

OPERATING FUND		OTHER FUNDS					
Working Capital	Equity in Plant Assets	Development Fund	Endowment Funds	Expendable Funds	Unexpended Specific Purpose Funds	Woman's Board Funds	
Presbyterian	St. Luke's					Presbyterian	St. Luke's
\$93,398	\$ 6,037,914	\$ 890,524	\$ 8,148,310	\$3,274,203	\$ 882,659	\$152,494	\$ —
(53,083)	3,808,529	756,836	2,366,850	159,322	324,256	—	193,039
<b>\$40,315</b>	<b>\$ 9,846,443</b>	<b>\$1,647,360</b>	<b>\$10,515,160</b>	<b>\$3,433,525</b>	<b>\$1,206,915</b>	<b>\$152,494</b>	<b>\$193,039</b>
4,498	—	28,446	481,837	137,887	33,293	56,073	70,820
—	—	1,076,452	484,836	40,541	675,929	—	—
—	—	(2,946)	678,270	238,523	—	8,155	410
—	—	—	(477,679)	(137,887)	(194,159)	(41,663)	(50,471)
—	—	—	—	—	—	(5,332)	(7,158)
—	—	—	—	(97,853)	(495,942)	—	—
—	—	(65,345)	—	—	—	—	—
81,466	—	—	—	(81,466)	—	—	—
(22,063)	184,761	—	—	(162,698)	—	—	—
—	221,426	—	—	—	—	—	—
(24,000)	24,000	(768)	(2,551)	(8,858)	—	—	(325)
<b>\$80,216</b>	<b>\$10,276,630</b>	<b>\$2,683,199</b>	<b>\$11,679,873</b>	<b>\$3,361,714</b>	<b>\$1,226,036</b>	<b>\$169,727</b>	<b>\$206,315</b>

**Summary of Operations  
for the Year Ended August 31, 1956**

Total charges to patients during the year amounted to . . . . .	\$ 9,631,062
Free service and allowances aggregated . . . . .	445,373
Resulting in operating revenue of . . . . .	\$ 9,185,689
Operating expenses (a substantial portion of which represents salaries and wages) were . . . . .	10,397,954
Causing an operating loss of . . . . .	\$ (1,212,265)
This loss was offset by receipt of the following funds—	
Investment income; Woman's Board contributions; specific purpose income . . . . .	\$901,859
Donations for current operations—	
Churches, individuals and other organizations . . . . .	194,245
Community Fund . . . . .	119,310
Other (net) . . . . .	1,349
	<hr/>
Which resulted in net income for the year of . . . . .	\$ 4,498

To the Board of Trustees,  
Presbyterian-St. Luke's Hospital,  
Chicago, Illinois:

We have examined the balance sheet of Presbyterian-St. Luke's Hospital (an Illinois not-for-profit corporation) as of August 31, 1956, and the related statements of changes in fund balances and summary of operations for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

On April 25, 1956, St. Luke's Hospital was merged with The Presbyterian Hospital of the City of Chicago; in connection therewith, the name of the organization was changed to Presbyterian-St. Luke's Hospital. The accompanying financial statements include the combined operations and transactions of the predecessor as well as the merged organizations for the period September 1, 1955, to August 31, 1956.

As of January 1, 1956, St. Luke's Hospital changed its policy with regard to accounting for equipment costs so as to conform with the previous policy of The Presbyterian Hospital of the City of Chicago. Prior to this date, costs of equipment were charged to current operating expenses in lieu of depreciation charges. As of January 1, 1956, the cost, less accumulated depreciation, of all St. Luke's Hospital equipment was recorded as an asset of the Operating Fund (resulting in a net increase of \$221,426 in equity in plants assets). Subsequent additions have likewise been recorded as assets of the Operating Fund and, since January 1, 1956, equipment depreciation has been charged to current operating expenses. This change in policy resulted in an increase in charges to operations of the current year of \$51,419.

It is the policy of the hospital to make no provision for depreciation of hospital buildings.

With the above explanations, in our opinion, the accompanying balance sheet and related statements of fund balances and summary of operations presents fairly the financial position of Presbyterian-St. Luke's Hospital at August 31, 1956, and the results of its operations for the year then ended and were prepared in conformity with generally accepted accounting principles applied, except for the change in policy with regard to accounting for equipment costs described above, on a basis consistent with that of the years ended August 31, 1955, and December 31, 1955, respectively, for The Presbyterian Hospital of the City of Chicago and St. Luke's Hospital.

ARTHUR ANDERSEN & Co.

Chicago, Illinois  
October 26, 1956

## BOARD OF TRUSTEES

### Officers

RALPH A. BARD, *Chairman of the Board*  
JOHN P. BENT, *President*  
PHILIP R. CLARKE, *Vice President*  
WILLIAM F. BORLAND, *Vice President*  
EDWARD HALL TAYLOR, *Vice President*

WILLIAM M. COLLINS, JR., *Vice President*  
GEORGE B. YOUNG, *Secretary*  
FREDERICK S. BOOTH, *Assistant Secretary*  
SOLOMON A. SMITH, *Treasurer*  
GORDON AREY, *Assistant Treasurer*

A. WATSON ARMOUR III  
CROWDUS BAKER  
CHAUNCEY B. BORLAND  
ROBERT C. BORWELL  
ARTHUR U. CLAGHORN  
THOMAS H. COULTER  
DR. HENRY L. COX  
JAMES D. CUNNINGHAM  
ALBERT B. DICK III  
JOHN B. DRAKE

ALBERT D. FARWELL  
MARSHALL FIELD, JR.  
WILLIS GALE  
R. HIXON GLORE  
CORWITH HAMILL  
STANLEY G. HARRIS  
STANLEY KEITH  
EDWARD D. McDUGAL, JR.  
DONALD R. MCLENNAN, JR.  
ANTHONY L. MICHEL  
KENNETH F. MONTGOMERY

HAROLD J. NUTTING  
JOHN T. PIRIE, JR.  
RICHARD W. SIMMONS  
JOHN M. SIMPSON  
SOLOMON B. SMITH  
FRANKLYN B. SNYDER  
JUSTIN A. STANLEY  
EDWARD FOSS WILSON  
GEN. ROBERT E. WOOD  
ROBERT W. WOOD

### Clerical Trustees

DR. HAROLD L. BOWMAN  
DR. HERBERT N. BROCKWAY

THE RT. REV. G. F. BURRILL  
THE REV. C. F. SCHREINER

THE RT. REV. C. L. STREET  
DR. CLARENCE N. WRIGHT

### Honorary Trustees

CYRUS H. ADAMS  
BRITTON I. BUDD  
DR. JOSEPH A. CAPPS  
ALFRED T. CARTON

DAVID EVANS  
JAMES B. FORGAN  
CARL S. MINER  
STERLING MORTON

CHARLES WARD SEABURY  
R. DOUGLAS STUART  
JOHN P. WELLING

## ADMINISTRATION

KARL S. KLICKA, M.D., *Director*  
NORMAN A. BRADY, *Assistant Director*  
*and Administrator, Presbyterian Hospital*

JOSEPH P. GREER, *Assistant Director*  
*and Administrator, St. Luke's Hospital*  
EDITH D. PAYNE, R.N.,  
*Director of the Nursing Department*

## RESOURCES AND DEVELOPMENT JAMES M. KITTLEMAN, *Director*

## WOMAN'S BOARDS OFFICERS

### Presbyterian:

MRS. CHARLES BALFANZ, *President*  
MRS. JULIAN ARMSTRONG, JR., *Vice President*  
MRS. H. J. DOUGLASS, *Vice President*  
MRS. HALFORD H. KITTLEMAN, *Vice President*  
MRS. S. AUSTIN POPE, *Vice President*

MRS. JAMES G. COE, *Recording Secretary*  
MRS. CHARLES C. SHEDD, *Corresponding Secretary*  
MRS. JOSEPH A. RIGGS, *Registrar*  
MRS. ANTHONY L. MICHEL, *Treasurer*  
MRS. LEE WINFIELD ALBERTS, *Assistant Treasurer*

### St. Luke's:

MRS. CHARLES H. MORSE, JR., *President*  
MRS. WILLIAM S. COVINGTON, *1st Vice President*  
MRS. PAUL H. HOLINGER, *2nd Vice President*  
MRS. PAUL W. OLIVER, *3rd Vice President*  
MRS. JAMES WALLER ROGERS, *Treasurer*

MRS. JOHN QUINCY ADAMS, JR., *Assistant Treasurer*  
MRS. J. BERNARD MULLEN, JR., *Recording Secretary*  
MRS. MARSHALL FIELD, JR., *Assistant Recording Secretary*  
MRS. WILLIAM S. FRIEDEMAN, *Corresponding Secretary*  
MRS. A. WATSON ARMOUR III, *Fashion Show Co-Chairmen*  
MRS. THEODORE D. TIEKEN

## PRESBYTERIAN DOCTORS' WIVES OFFICERS

MRS. EGBERT H. FELL, *President*  
MRS. OGLESBY PAUL, *Vice President*

MRS. OSMUND H. AKRE, *Recording Secretary*  
MRS. RICHARD E. BUENGER, *Corresponding Secretary*  
MRS. STANLEY E. LAWTON, *Treasurer*

## ST. LUKE'S WOMEN'S AUXILIARY OFFICERS

MRS. JOHN H. PRIBBLE, *President*  
MRS. WILLIAM H. HIGHSTONE, *1st Vice President*  
MRS. HAROLD I. MEYER, *2nd Vice President*

MRS. JOSEPH A. DAVIS, *Recording Secretary*  
MRS. CHARLES V. HECK, *Corresponding Secretary*  
MRS. T. P. GRAUER, *Treasurer*  
MRS. EARL H. MERZ, *Member-at-large*

# MEDICAL STAFF

## Presbyterian

### Officers

FRANCIS H. STRAUS, President  
FRED O. PRIEST, Vice-President  
GEORGE W. STUPPY, Secretary-Treasurer

Department of  
Medicine  
*Chairman*  
JAMES A. CAMPBELL  
*Consulting*  
ERNEST E. IRONS  
WILBER E. POST  
*Attending*  
JAMES A. CAMPBELL  
HARRY F. DOWLING  
JAMES B. EYERLY  
EARLE GRAY  
WILLIAM G. HIBBS  
(Honorary)  
FRANK B. KELLY  
ALVA A. KNIGHT  
WILLIAM A. THOMAS  
*Associate Attending*  
EVAN M. BARTON  
HERBERT C. BREUHAUS  
ROBERT M. KARK  
R. LINCOLN KESLER  
WILLIAM J. KIRBY  
CLAYTON J. LUNDY  
BERTRAM G. NELSON  
JOHN POST  
NORMAN B. ROBERG  
ARMIN F. SCHICK  
HOWARD M. SHEAFF  
GEORGE W. STUPPY  
SAMUEL G. TAYLOR, III  
EUGENE F. TRAUT  
RALPH W. TRIMMER  
WILLARD L. WOOD

*Assistant Attending*  
OSMUND H. AKRE  
DAVID BALDWIN  
R. GORDON BROWN  
ROBERT W. CARTON  
HENRY D. DEYOUNG  
JOHN S. GRAETTINGER  
EDWIN N. IRONS  
FRANK B. KELLY, JR.  
WALLACE W. KIRKLAND, JR.  
DONALD E. O'BRIEN  
OGLESBY PAUL  
THEODORE B. SCHWARTZ  
ELIZABETH K. STRAUS  
DONALD W. TARUN  
FRANK E. TROBAUGH, JR.  
CHARLES K. WOLFE, JR.

Department of  
Pediatrics  
*Acting Chairman*  
C. JACK HARRISON  
*Consulting*  
CLIFFORD G. GRULEE  
ARTHUR H. PARMELEE  
(Honorary)  
*Attending*  
BENJAMIN M. GASUL  
HEYWARD N. SANFORD  
*Associate Attending*  
CRAIG D. BUTLER  
C. JACK HARRISON  
CHARLES K. STULIK  
*Assistant Attending*  
ANNE BOHNING  
WARREN R. DAMMERS  
MATTHEW LEWISON  
CARL J. MARIENFELD  
HARRY T. NAGEL  
HOMER S. PARKER  
NOEL G. SHAW  
IRENE SHIMIGELSKY  
NORMAN T. WELFORD

Department of  
Dermatology  
*Chairman*  
JOHN B. HAEBERLIN, JR.  
*Consulting*  
MICHAEL H. EBERT  
JAMES H. MITCHELL  
*Attending*  
JOHN B. HAEBERLIN, JR.  
CLARK W. FINNERUD  
FRANCIS E. SENEAR  
*Assistant Attending*  
FRANCIS W. HETREED  
FREDERICK SZYMANSKI

Department of  
Neuropsychiatry  
*Chairman*  
LOREN W. AVERY  
*Consulting*  
RALPH C. HAMILL  
*Attending*  
LOREN W. AVERY  
PERCIVAL BAILEY

## St. Luke's

### Officers

FOSTER L. McMILLAN, President  
WALTER F. HOEPPNER, Vice-President  
GEORGE C. FINOLA, Secretary-Treasurer

Department of  
Anesthesiology  
*Chairman*  
PAUL W. SEARLES  
*Attending*  
PAUL W. SEARLES  
*Associate Attending*  
JOSEPH E. REMLINGER

Department of  
Cardiology and  
Metabolism  
*Director*  
G. KARL FENN

Department of  
Dental Surgery  
*Chairman*  
WILLIAM H. HOLMES  
*Attending*  
WILLIAM H. HOLMES  
KENNETH SHEARON  
*Dispensary*  
ROBERT P. LANFRANCHI

Department of  
Dermatology  
*Emeritus*  
EDWARD A. OLIVER  
*Attending*  
EDWIN M. SMITH  
*Associate Attending*  
RICHARD M. OLIVER

Department of  
Gynecology and  
Obstetrics  
*Chairman*  
EUGENE A. EDWARDS  
*Attending*  
ROBERT A. BEEBE  
EUGENE A. EDWARDS  
GEORGE C. FINOLA  
JAMES E. FITZGERALD  
WILLIAM F. GEITZMANN  
JAMES A. GOUGH  
MATTHEW J. KILEY  
*Dispensary*  
ROBERT E. LANE

Department of  
Medicine  
*Chairman*  
HOWARD WAKEFIELD  
*Emeritus*  
JOSEPH A. CAPPS  
GEORGE H. COLEMAN  
ARTHUR R. ELLIOTT  
ROBERT W. KEETON  
CARL O. RINDER  
GEORGE W. SCUPHAM

Attending  
FRED E. BALL  
RICHARD B. CAPPS  
CHESTER COGGESHALL  
THOMAS J. COOGAN  
G. KARL FENN  
ROBERT N. HEDGES  
WALTER F. HOEPPNER  
CARL A. JOHNSON  
GRANT H. LAING  
HOWARD WAKEFIELD

*Associate Attending*  
RAYMOND M. GALT  
ROBERT P. GILBERT  
FRANZ W. JONES  
JANET KINNEY  
R. C. ROSKELLEY  
HAROLD H. STEINBERG

*Assistant Attending*  
JOSEPH A. DAVIS  
NELSON F. FISHER  
WILLIAM R. GARR  
CARL HEDBLOM, JR.  
WILLIAM H. HIGHSTONE  
PAUL A. MEREDITH  
L. A. NALEFSKI  
EDWARD S. PETERSEN  
WILLIAM K. SCUPHAM  
A. WILSON SMITH  
ALSTON C. TWISS

*Dispensary*  
MAURICE ALBALA  
NEIL F. FLAHERTY  
ROBERT N. HEDGES, JR.  
RODNEY A. JAMIESON  
PHILIP N. JONES  
OLDRICH PREC  
MARSHALL J. SNAPP

## Presbyterian

WILLIAM H. HAINES  
BEN W. LICHTENSTEIN  
PAUL E. NIELSON  
*Associate Attending*  
DONALD A. R. MORRISON  
RALPH E. TALBOTT  
*Assistant Attending*  
PAULINE M. COOKE  
JOHN S. GARVIN  
JOHN W. HANNI  
MARJORIE C. MEEHAN  
W. DAVID STEED  
DONOVAN G. WRIGHT  
*Psychologist*  
DAVID I. CHEIFETZ

Department of  
Otolaryngology  
*Chairman*  
STANTON A. FRIEDBERG  
*Consulting*  
LOUIS T. CURRY  
DANIEL B. HAYDEN  
*Attending*  
STANTON A. FRIEDBERG  
*Associate Attending*  
LINDEN J. WALLNER  
RICHARD W. WATKINS  
FRANK WOJNIAK

Department of  
Surgery  
*Chairman*  
EDWARD J. BEATTIE, JR.  
*Consulting*  
HILLIER L. BAKER  
VERNON C. DAVID  
EDWIN M. MILLER  
*Attending*  
EDWARD J. BEATTIE, JR.  
WARREN H. COLE  
ECBERT H. FELL  
R. KENNEDY GILCHRIST  
FRANCIS H. STRAUS  
*Associate Attending*  
ARTHUR E. DIGGS  
STANLEY E. LAWTON  
CLARENCE W. MONROE  
JOHN H. OLWIN  
CHARLES B. PUESTOW  
DANELY P. SLAUGHTER  
FRANK V. THEIS  
*Assistant Attending*  
CARL DAVIS, JR.  
FREDERIC A. DEPEYSTER  
RUSSELL C. HANSELMAN  
HARRY W. SOUTHWICK  
WILLIAM D. SHOREY

*Assistant Attending*  
*Neurosurgeon*  
A. BEAUMONT JOHNSON, II  
*Consultant in*  
*Oral Surgery*  
CEDRIC K. DITTMER  
*Associate Attending*  
*in Oral Surgery*  
LOUIS W. SCHULTZ  
*Assistant Attending*  
*in Oral Surgery*  
LEROY F. MAAS  
Department of  
*Orthopedic Surgery*  
*Chairman*  
ROBERT D. RAY  
*Consulting*  
ELVEN J. BERKHEISER  
*Attending*  
ROBERT D. RAY  
*Associate Attending*  
FRED SHAPIRO  
Department of  
*Obstetrics & Gynecology*  
*Chairman*  
HARRY BOYSEN  
*Consulting*  
AARON E. KANTER  
*Attending*  
EDWARD D. ALLEN  
WILLIAM F. MENGERT  
FRED O. PRIEST  
*Associate Attending*  
HUGO C. BAUM  
HARRY BOYSEN  
CECIL C. DRAA  
ARTHUR H. KLAWANS  
LOWELL F. PETERSON  
*Assistant Attending*  
RICHARD H. ANDRESEN  
JOHN S. LONG  
Department of  
*Urology*  
*Chairman*  
NORRIS J. HECKEL  
*Attending*  
NORRIS J. HECKEL  
*Associate Attending*  
JAMES W. MERRICKS  
*Assistant Attending*  
JAMES H. McDONALD  
FRANK B. PAPIERNIAK  
Department of  
*Ophthalmology*  
*Chairman*  
WILLIAM F. HUGHES, JR.

## St. Luke's

Department of  
*Neurological Surgery*  
*Chairman*  
ERIC OLDBERG  
*Attending*  
ERIC OLDBERG  
*Adjunct*  
WESLEY A. GUSTAFSON  
OSCAR SUGAR

Department of  
*Ophthalmology*  
*Chairman*  
EARL H. MERZ  
*Emeritus*  
FRANK BRAWLEY  
RICHARD C. GAMBLE  
*Attending*  
JAMES W. CLARK  
EARL H. MERZ  
*Associate Attending*  
EMIL DEUTSCH  
GEORGE P. GUIBOR  
JOSEPH S. HAAS  
*Assistant Attending*  
JOHN J. WALSH  
*Dispensary*  
WILLIAM E. DEUTSCH  
EDUARD POSER  
*Adjunct*  
DWIGHT C. ORCUTT

Department of  
*Orthopedic Surgery*  
*Chairman*  
CLAUDE N. LAMBERT  
*Emeritus*  
EDWIN W. RYERSON  
H. B. THOMAS  
*Attending*  
FRED W. HARK  
CLAUDE N. LAMBERT  
JOHN R. NORCROSS  
*Assistant Attending*  
CHARLES V. HECK  
*Dispensary*  
THOMAS D. HALL

Department of  
*Otology, Laryngology,*  
*Rhinology, and*  
*Bronchology*  
*Chairman*  
ALBERT H. ANDREWS, JR.  
*Emeritus*  
C. J. KURTZ  
S. A. SCARRETTA  
WALTER H. THEOBALD

*Attending*  
ALBERT H. ANDREWS, Jr.  
(Bronchologist)  
ARTHUR J. COOMBS  
CLIFFORD L. DOUGHERTY  
PAUL H. HOLINGER  
(Bronchologist)  
PIERCE THEOBALD  
*Associate Attending*  
KENNETH C. JOHNSTON  
*Assistant Attending*  
ARTHUR L. RATKO

Department of  
*Pathology*  
*Emeritus*  
EDWIN F. HIRSCH,  
Director of  
Department  
and the Henry  
Baird Favill  
Laboratories  
*Associate Attending*  
FREDERICK C. BAUER  
Department of  
*Pediatrics*  
*Chairman*  
ALFRED D. BIGGS  
*Attending*  
ALFRED D. BIGGS  
S. C. HENN  
ROBERT E. WILLIAMS  
*Associate Attending*  
FREDERICK L. PHILLIPS  
C. EDWARD STEPAN  
*Assistant Attending*  
WERNER K. GOTTMSTEIN  
HELEN C. HAYDEN  
*Dispensary*  
ALYDA R. RATAJIK

Department of  
*Psychiatry and*  
*Neurology*  
*Chairman*  
ROLAND P. MACKAY  
*Attending*  
FRANCIS J. GERTY  
F. A. GIBBS,  
Director of  
Electro-Encephalography  
ROLAND P. MACKAY  
ROBERT G. McMILLAN  
ALFRED P. SOLOMON  
*Associate Attending*  
V. G. URSE  
*Assistant Attending*  
L. J. MEDUNA

## Presbyterian

### Consulting

EARLE B. FOWLER

### Attending

WILLIAM F. HUGHES, JR.  
WILLIAM F. MONCREIFF

### Associate Attending

VERNON M. LEECH  
KARL J. SCHERIBEL  
Assistant Attending  
CHARLES A. LEARSY  
BARBARA SPIRO

### Department of Anesthesiology

Chairman  
PAUL W. SEARLES

### Consulting MARY LYONS

### Attending

LLOYD A. CITTESLON  
PAUL W. SEARLES  
Associate Attending  
V. EILEEN HECKEL  
WILMA STAFFORD

### Department of Roentgenology

Chairman  
FAY H. SQUIRE

### Attending

JOHN W. CLARK  
FAY H. SQUIRE

### Associate Attending RICHARD E. BUENGER

### Assistant Attending FRANK R. HENDRICKSON

### Department of Pathology

Chairman  
GEORGE M. HASS

### Attending

GEORGE M. HASS

### Associate Attending C. BRUCE TAYLOR

### Assistant Attending GORDON F. VAWTER

### Bacteriologist

ELTA WILLIAMS KNOLL

### Department of Biochemistry

Chairman  
DOUGLAS A. MACFADYEN

### Attending

DOUGLAS A. MACFADYEN  
Associate Attending  
ALMA HILLER

GORDON S. STEWART

## Out-Patient Staff

### Medicine

ELIZABETH B. ARMSTRONG

THOMAS A. BAIRD

WILLIAM E. BRETZ

GEORGE A. DEJONG

WILLARD G. DEYOUNG

PETER J. FARAGO

ROBERT E. FELIX

T. J. FITZPATRICK

BENJAMIN H. HILKEVITCH

C. HELGE M. JANSON

JOSEPH J. MUENSTER

IRA L. SCHNAER

JAMES A. SCHOENBERGER

WALTER S. WIGGINS

### Pediatrics

MELVIN KRUGLY

EDWARD F. LIS

JOHN J. MARINO

KENNETH S. NOLAN

### Dermatology

STEFAN BIELINSKI

ZACHARY FELSHER

HAROLD OMENS

HAROLD SPINKA

CORNELIUS VANDERLAAN

BERNARD YAFFE

### Surgery

HENRY F. APFELBACH<sup>†</sup>

STEVEN G. ECONOMOU

F. RICHARD JOHNSON

HIRAM T. LANGSTON

JOHN J. MILFORD<sup>\*</sup>

RICHARD O. MOSSEY

LOUIS S. VARZINO<sup>\*</sup>

### \*Orthopedic

### Obstetrics & Gynecology

ELMER J. JUSTEMA, JR.

### Urology

EDWARD BUCKMAN

JAMES A. CALAMS

REUBEN B. GAINES

THOMAS L. C. COTTRELL, JR.

### Otolaryngology

GERALD E. GUEMMER

DUNCAN R. C. SCOTT

WALTER SECALL

KURT SPRINGER

### Ophthalmology

LAWRENCE H. LASSITER

EDWARD A. PUSHKIN

HOWARD WILDER

### Anesthesiology

MARGARET KEZDI

RASMA VITRUNGS

## St. Luke's

### Adjunct

THOMAS L. FENTRESS

BEN W. LICHTENSTEIN

### Dispensary

CLARESA ARMSTRONG

### Department of Roentgenology

#### Director and Attending

EDWARD L. JENKINSON

#### Associate Attending

WILLIAM H. PFISTERER

#### Assistant Attending

FRANKLIN S. ALCORN

### Department of Surgery

#### Chairman

JOHN L. LINDQUIST<sup>\*</sup>

#### Co-Chairmen

BURTON C. KILBOURNE<sup>\*\*</sup>

LEON WITKOWSKI<sup>\*\*</sup>

#### \*Leave of Absence

\*\*Acting Co-Chairman

### Emeritus

WILLIAM R. CUBBINS

T. L. HANSEN

WILLIAM H. HAZLETT

E. C. HOLMLAD

WILL F. LYON

SELM W. MCARTHUR

HARRY E. MOCK, SR.

### Attending

GEZA DE TAKATS

PAUL W. GREELEY

ORMAND C. JULIAN

BURTON C. KILBOURNE

JOHN L. LINDQUIST

FOSTER L. McMILLAN

HAROLD I. MEYER

HARRY E. MOCK

GUY V. PONTIUS

JOHN T. REYNOLDS

CHARLES E. SHANNON

E. LEE STROHL

WILLARD E. VAN HAZEL

### Associate Attending

WILLIS G. DIFFENBAUGH

CARL IRENEUS, JR.

ROBERT J. JENSIK

ALVIN REID MORROW

JOHN H. PРИBLE

LEON WITKOWSKI

### Assistant Attending

RAYMOND E. ANDERSON

WILLIAM S. DYE

J. M. L. JENSEN

KENNETH L. MATSON

CHARLES J. MOCK

### Dispensary

JOHN W. CURTIN

VERNON L. GUYN

RONALD G. HALEY

ROBERT W. JAMIESON

HUSHANG JAVID

GERALD O. McDONALD

EUDELL G. PAUL

### Adjunct

JOSEPH H. CHIVERS

CLARENCE K. JONES

ALFRED RASMUSSEN

### Department of Urology

#### Chairman

WILLIAM J. BAKER

### Emeritus

HARRY CULVER

LOUIS E. SCHMIDT

### Attending

WILLIAM J. BAKER

EDWIN C. GRAF

T. P. GRAUER

DON E. MURRAY

### Assistant Attending

DANIEL H. CALLAHAN

### Dispensary

RAYMOND FIRFER

JAMES C. VALENTA



LIFELINES TO THE FUTURE



**PRESBYTERIAN** 1753 W. CONGRESS ST.

**ST. LUKE'S** 1439 S. MICHIGAN AVE.

**HOSPITAL** CHICAGO